The ACAD Deans’ Institute is sponsored by Back for the second year, this full day, pre-conference event is open to all academic administrators and will provide an opportunity for individuals to develop their leadership abilities in a supportive environment. It is designed especially for deans, provosts, associate deans and provosts, and other academic leaders above the rank of department head. The goals of the day-long institute are:

- Advancing the leadership abilities of deans and academic administrators
- Sharing valuable information about the current state of the deanship
- Providing updates on important developments in the world of higher education
- Creating networking opportunities

A full institute program can be found by visiting the ACAD website at www.acad-edu.org.

Session Facilitators: Philip A. Glotzbach, Skidmore College; Kathleen Murray, Macalester College; Thomas Meyer, Broward College.

Roundtable Discussion Facilitators: John Churchill, The Phi Beta Kappa Society; Debra Humphreys, Association of American Colleges and Universities; Steve Goldenberg and Julie Lundy, both from Interfolio, Inc.; Ciannat Howett, Emory University, and member, AASHE Board of Directors; Bonnie Irwin and Blair Lord, both from Eastern Illinois University; Bryan Alexander, National Institute for Technology in Liberal Education (NITLE); Karen Erickson, Southern New Hampshire University; Pamela Monaco, Southwestern College Professional Studies; Alice Miller, Witt/Kieffer; and Marc Roy, Goucher College.

ACAD Pre-Conference Workshops (additional fee)

Becoming a CAO (Grand Hall East D)
This workshop, an expansion of ACAD’s very popular session of the same title at last year’s annual meeting, will help participants better assess if they are well suited to be a CAO, know if they are sufficiently prepared to begin a search, understand and be better prepared for the new challenges they will face, and succeed in the search process.

Robert Holyer, Consultant, AGB Search; Katie Conboy, Provost, Stonehill College; William Craft, President, Concordia College–Moorhead; Stephanie Fabritius, Dean of the College, Centre College; Andrea Hamos, Associate Director, Emerging Leaders Group/ACE Fellows, American Council on Education; Nayef Samhat, Provost, Kenyon College; Lorrie Clemo, Provost, State University of New York at Oswego; Jorge Gonzalez, Dean of the College, Occidental College, and Ann Woolford, Vice President for Academic Affairs and Student Affairs, Germanna Community College.
Thursday, January 24

10:30–11:45 a.m.

The Governance Imperative (Hanover F/G)
This panel concentrates on the essential role of institutional governance for implementing significant change on our campuses. Universities and colleges face an array of new challenges—chief among them improving student learning outcomes, doing effective assessment, and resolving budget shortages—and it has become increasingly clear that our governance systems are often ill-equipped to address them. This session examines the features of effective governance that are important for collective decision-making in this new environment.

Frank Boyd, Associate Provost, Illinois Wesleyan University; David Paris, Vice President for Integrative Liberal Learning and the Global Commons, Association of American Colleges and Universities; Linda Cabe Halpern, Dean of University Studies, James Madison University; Marlene Moore, Dean of the College of Liberal Arts, Willamette University; Edwin H. Welch, President, University of Charleston

1:30–2:30 p.m.

Disruptive Leadership: Honoring Our Identities While Challenging Our Traditions (Hanover F/G)
A perennial frustration of administrators is that faculty members, focused appropriately on their disciplines, seem blithely unaware or willfully resistant to the many challenges to traditional higher education. This session will address how deans may engage their faculty in serious reflection upon higher education in the 21st century, with a focus on issues of equity, access, and the new demographics.

Bonnie Irwin, Dean, College of Arts and Humanities, and Patricia Poulter, Associate Dean, College of Arts and Humanities both of Eastern Illinois University

2:45–4:00 p.m.

Assistant/Associate Deans—Leading from Unusual Places (Hanover F/G)
Assistant/Associate Deans are part of the leadership structure of academic institutions, but they often exercise leadership from unusual positions—depending on the nature of their appointments. This interactive session explores how the “geography” of one’s position shapes the leadership strategies that are most effective. This is a networking and development opportunity for new and veteran Assistant/Associate Deans.

James Sloat, Assistant Dean of Faculty for Academic Development, Colby College; Kathleen McEvoy, Assistant Dean of Academic Affairs, Washington & Jefferson College; Janine Bowen, Associate Professor and Department Chair, Business Management Department, Goucher College; Gretchen McKay, Associate Professor of Art History, Chair of the Department of Art and Art History Director of the Center for Faculty Excellence, McDaniel College

Friday, January 25

7:00–8:30 a.m.

ACAD Members Breakfast and Business Meeting (additional fee, Hanover F/G)

The ACAD Members Breakfast is sponsored by

10:30–11:45 a.m.

The Academic Leader as Advocate for Increased Internationalism (Hanover F/G)
Academic leaders champion many causes, from literacy and numeracy to faculty scholarship and development. One important cause is internationalism, which could refer to (a) international students, (b) study-abroad opportunities for Americans, (c) opportunities for faculty to study and do research abroad, or (d) academic
programs. Four deans present their perspectives on their roles, and describe supportive and challenging structures in their settings. 

**Gregory Mahler**, Vice President for Academic Affairs and Academic Dean, Earlham College; **Linda DeMeritt**, Provost and Dean of the College, Allegheny College; **Neil Gordon**, Vice President and Dean of the University, American University of Paris; **Ann Lesch**, Associate Provost for International Programs and former Dean of Humanities and Social Sciences, American University in Cairo

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**12:00 P.M.–1:15 P.M. (DOORS OPEN AT 11:45 A.M.)**

**ACAD Keynote Luncheon: Beyond Efficiency: The Primacy of Meaning in Higher Education** *(additional fee, Regency Ballroom VII)*

**John Churchill**, Secretary, The Phi Beta Kappa Society

John Churchill is secretary of The Phi Beta Kappa Society, the nation’s oldest academic honorary society. He was formerly VPAA and Dean of the College at Hendrix College and he has also served as a member of ACAD’s Board of Directors, the Arkansas Endowment for the Humanities, Chair of the Council of Deans of the Associated Colleges of the South, and President of the National Humanities Alliance.

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The ACAD keynote luncheon is sponsored by **PEARSON**

**1:30–2:30 P.M.**

**The CLA in the Seminar Classroom: An Anchor for the Practical Liberal Arts** *(Hanover F/G)*

Using assignments similar to the CLA performance task in the first-year seminar, faculty have found that they are able to emphasize source analysis, knowledge integration, and thoughtful argumentation, all within a real-world setting. In light of the controversy surrounding the CLA, this presentation will provide a means by which to use this assessment tool to improve learning and lay a solid foundation for a practical liberal arts education.

**Carolyn Perry**, Vice President and Dean of the Faculty and **David Jones**, Director of the Westminster Seminar/Associate Dean of Faculty, both of Westminster College

**2:45–4:00 P.M.**

**So Now You Have Data—What Do You DO With It?** *(Hanover F/G)*

Accountability pressures have led institutional researchers at many institutions to substantially improve their capacity to gather, analyze, and report on data on student learning. The challenge, however, is that more/better reports often do not lead to institutional improvements. In this session, we review strategies for helping deans, provosts, and institutional researchers collaborate on using data for institutional improvement.

**Charles Blaich**, Director, Center of Inquiry and the Higher Education Data Sharing Consortium, Wabash College; **Frank Boyd**, Associate Provost, Illinois Wesleyan University; **Ellen Peters**, Director of Institutional Research, University of Puget Sound; **Christina Leimer**, Associate Vice President for Planning and Effectiveness, Bridgepoint Education; **Kathy Wise**, Associate Director, Center of Inquiry, Wabash College

**4:15–5:30 P.M.**

**Preparing Faculty to be Academic Leaders in the 21st Century** *(Dunwoody)*

Colleges are good at preparing students to meet the challenges of the 21st century, but colleges are not always as intentional in preparing faculty. This session will identify faculty development needs and will primarily focus on faculty leadership development. The presenters will share two case studies for developing a framework for how colleges might more productively address faculty development needs.

**Pareena Lawrence**, Dean of the College, Augustana College and **Ross Peterson-Veatch**, Associate Academic Dean & Director of Curriculum, Teaching and Faculty Development, Goshen College

**5:30–7:00 P.M.**

**Reception Hosted jointly by ACAD and The Phi Beta Kappa Society—open to all.** *(Hanover C)*

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**Saturday, January 26**

**9:45–10:45 a.m.**

**Shaping the Decade Ahead: Vision, Values & Actions** *(Hanover F)*

In a decade in which our visions are being disrupted by change, can 21st century academic leaders use academic values as a guide to taking action? Using a values exercise developed for the HERS Summit for Women Presidents & Chancellors and scenarios from their own change efforts, experienced deans will lead participants in conversations about possibilities and challenges of this approach.

**Judith White**, President & Executive Director, Higher Education Resource Services; **Anne McCall**, Dean of Arts, Humanities and Social Sciences, University of Denver; **Julie Hayes**, Dean of Humanities and Fine Arts, University of Massachusetts Amherst; **Renee White**, Dean of Arts and Sciences, Simmons College
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The American Conference of Academic Deans would like to thank Interfolio for coming back as an Annual Meeting sponsor again this year. They are the Gold-Level sponsor of both the ACAD Deans’ Institute and ACAD Members Business Breakfast for the 2013 Annual Meeting. Please take a moment to visit them at their table during the meeting and thank them for their support of ACAD and our mission.

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